

# Financial Management as a Catalyst to Investment Readiness for Youth-Led Social Enterprises

# Insights from the Youth Enterprise Fund Program

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Picture Source: SIPA 2023

Only 21% of social enterprises feel fully prepared to secure external investment, highlighting the prevalent challenges in this domain<sup>1</sup>

### Introduction

<sup>1</sup>With over 443,000 social enterprises in Nigeria, the landscape of social entrepreneurship is witnessing a surge in youth-led innovation and impactful ventures. However, many enterprises need help achieving financial sustainability and attracting investment despite their potential. Recognizing this, initiatives like the Youth Enterprise Fund (YEF) program <sup>2</sup> have emerged to strengthen and scale up youth-led innovation and social entrepreneurship. The YEF program aims to support Nigerian alumni of the Social Innovators

<sup>&</sup>lt;sup>1</sup> https://www.emerald.com/insight/content/doi/10.1108/S2514-175920220000005009/full/htm

<sup>&</sup>lt;sup>2</sup> https://leapafrica.org/tag/social-innovators-programme-and-awards/



Program (SIP) by providing capacity building, access to finance, and fostering collaborative partnerships. With objectives centered on youth-friendly capacity assessment, increasing access to finance, and strengthening the ecosystem for youth-led enterprises, the program is instrumental in addressing the unique needs and challenges young social entrepreneurs face. This article explores the significance of good financial management in enhancing investment readiness for social enterprises, drawing insights from the YEF program's objectives, strategies, and impact data.

# **Leveraging Financial Management Practices for Investment Readiness**

Effective financial management practices can serve as a catalyst in overcoming these barriers faced by entrepreneurs, enabling their social enterprises to attract investment and scale their operations. By implementing robust financial management practices, social enterprises can enhance their credibility, transparency, and accountability, thus fostering investor confidence<sup>3</sup>. Some of these practices include:

Budgeting and Financial Planning: Budgeting and financial planning are critical components of financial management that enable organizations, including social enterprises, to effectively allocate resources, monitor performance, and achieve their strategic objectives. Developing realistic budgets and financial projections is essential for demonstrating financial viability to potential investors. According to a Global Impact Investing Network (GIIN) survey, 92% of impact investors consider financial performance as a critical factor when making investment decisions <sup>4</sup>.

**Financial Reporting and Transparency**: Timely and accurate financial reporting enables stakeholders to assess the financial health and performance of a social enterprise. A study by the Social Enterprise UK found that 84% of investors believe transparent financial reporting is crucial for investment decision-making.<sup>5</sup> Financial reporting and transparency are essential practices for effective financial management in social enterprises. By promoting accountability, informing decision-making, attracting capital, fostering stakeholder engagement, ensuring compliance, and supporting long-term sustainability, transparent financial reporting lays the foundation for success and impact in the social entrepreneurship sector.

Impact Measurement and Reporting: Integrating impact measurement into financial reporting enhances the credibility and attractiveness of social enterprises to impact investors. By demonstrating accountability, aligning activities with mission and objectives, enhancing efficiency and effectiveness, attracting funding and investment, and promoting learning and continuous improvement, impact measurement helps organizations maximize their social impact and achieve financial sustainability. The Global Impact Investing Network (GIIN) 2023 report highlights that Impact Investors have become increasingly sophisticated in their impact measurement and management approaches. It was recorded that 75% of impact investors prioritize impact measurement and reporting when evaluating investment opportunities. <sup>6</sup>

<sup>&</sup>lt;sup>3</sup> https://www.ilo.org/wcmsp5/groups/public/---dgreports/---dcomm/---publ/documents/publication/wcms\_541211.pdf

<sup>&</sup>lt;sup>4</sup> https://thegiin.org/assets/GIIN%20Annual%20Impact%20Investor%20Survey%202020%20Executive%20Summary.pdf

 $<sup>^{5}\,</sup>https://www.socialenterprise.org.uk/app/uploads/2022/05/State-of-Social-Enterprise-Survey-2021-compressed.pdf$ 

<sup>&</sup>lt;sup>6</sup> https://thegiin.org/research/publication/2023-giinsight-series/



# **Tailored Financial Management Support for Social Entrepreneurs**

An analysis of data from the YEF program reveals valuable insights into the financial landscape of youth-led social enterprises in Nigeria: A significant percentage of applicants reported operating annual budgets above N10,000,000 (\$10,000), indicating a cohort of enterprises with substantial financial resources and established operations. Other participants also indicated operating budgets between N5,000,000 and N10,000,000, demonstrating stability and growth potential. The data further highlighted the presence of smaller enterprises and startups operating below N5,000,000.

To enhance investment readiness and financial sustainability, the YEF programme has offered tailored technical assistance and resources for financial management support based on the specific needs of participating enterprises. These technical assistance have bordered on reviewing their current financial structure and checking that all financial activities are done according to the law and regulations, risk identification and management, digital transformation of financial processes, and useful tips on financial record keeping.

So far, these resources have equipped the fellows with Improved decision-making and accountability measure skills in social enterprise. Moreover, the fellows have also leveraged financial software tools that have streamlined financial operations, enhancing efficiency and accuracy in reporting and analysis.

### Conclusion

Effective financial management is critical to youth-led social enterprises' investment readiness and long-term sustainability. Leveraging technical support provided by programs like the YEF initiative, social entrepreneurs can enhance their financial management practices, promote transparency, and attract investment. As Nigeria's social entrepreneurship ecosystem continues to evolve, strategic investments in financial capacity building will be essential to unlocking the full potential of youth-led ventures and driving meaningful social change.